



GHANA CHAMBERS OF  
CONSTRUCTION INDUSTRY  
PRESENTS



# Ghana Construction Industry EXCELLENCE AWARDS 2021

**Theme:**

CREATING COMPETITIVE COLLABORATIVE AND INNOVATIVE BUSINESS  
GOVERNANCE FOR THE CONSTRUCTION INDUSTRY OF GHANA



THE REPUBLIC OF GHANA  
**MINISTRY OF ROADS AND HIGHWAYS**

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# GHANA CONSTRUCTION INDUSTRY EXCELLENCE AWARDS 2020 PROGRAM DETAILS



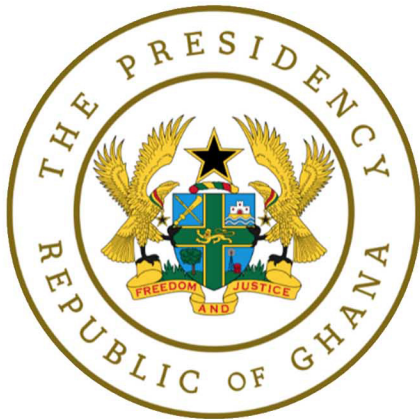
<u>TIME (PM)</u>	<u>ACTIVITY</u>	<u>RESPONSIBLE PARTY</u>
18:00 - 19:00	- Arrival And Registration Of Guests; (Cultural Display)	- GHCCI / (WULOME GROUP)
19:00 - 19:10	- Arrival Of Special Guest Of Honour	- H.E Nana Addo Dankwa Akufo-Addo
19:10 - 19:20	- Opening Prayer & Introduction Of Chairperson & Dignitaries	- Mrs. Cynthia Opuni
19:20 - 19:25	- Chairperson's Response	- Ogyeahohoo Yaw Gyebi li
19:25 - 19:35	- Welcome Address	- Surv. Emmanuel T. Martey
19:35 - 19:45	- Invest Launch	- Ghcci & WUSC
19:45 - 19:50	- Cultural Interlude	- Naposo Traditional Group
19:50 - 20:10	- Keynote Address By Special Guest Of Honour	- H.E Nana Addo Dankwa Akufo-Addo
20:10 - 20:20	- First Batch Of Awards	- Rt. Hon. Alban S.K Bagbin, Ogyeahohoo Yaw Gyebi li, & H.E Stephanie Sanders Sullivan
20:20 - 20:30	- Second Batch Of Awards	- Hon. Francis Asenso Boakye, Hon. Dr. Yaw Osei Adutwum, H.E Christoph Retzlaff, GHCCI, Etc
20:30 - 20:40	- Musical Interlude	- Jt Band
20:40 - 20:50	- Third Batch Of Awards	- Dr. Daniel Mckorley, H.E Ozlem Ergun Uluesen, Hon. Cecilia Abena Dapaah, Dr. Angela Lusigi, H.E Mrs Imane Ouaadil, GHCCI, Etc
20:50 - 21:00	- Fourth Batch Awards	- Torgbe Afede Xiv, Hon. Kwasi Amoako-Attah, , Nana Osei Bonsu, Dr. Kodjo Esseim-Abrampa, H.E Mrs Regina Bauerchse Barbosa, H.E Pierre Frank Laporte, GHCCI, Etc
21:00 - 21:05	- Chairman's Closing Remarks	- Ogyeahohoo Yaw Gyebi li
21:05 - 21:10	- Vote Of Thanks	- Arc. Esinam Tagboto
21:10 - 21:15	- Closing Prayer & Benediction	- Rev. Emmanuel A. Cherry



# THE PRESIDENT OF THE REPUBLIC OF GHANA

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HIS EXCELLENCY  
NANA ADDO DANKWA  
AKUFO-ADDO



# PROFILE OF SURV. EMMANUEL T. MARTEY

GHCCI - CHAIRMAN



Surveyor Emmanuel Martey is at the moment the Chairman of the Ghana Chamber of Construction Industry. The Chamber is a pan - industry body of the construction sector of the economy with its constituent members drawn from the Built environment professionals Trade Associations, Artisanal Associations and Academia as well as CSOs. He has occupied the position as interim chairman in 2018 and got elected as substantive Chairman in May 2019 for a three-year period. Prior to his election as Chairman, he reviewed extensively a draft constitution, and recommended far reaching provisions to ensure that the structures of the Chamber were properly put in place for efficient and sustainable administration of the Chamber. Under his leadership, the technical committees of the Chamber have been established and inaugurated and empowered to deal with specific functions.

Being interested in sharing knowledge and capacity building, he has made a lot of presentations both in Ghana and the international area. Most of his presentations are on land reforms, Compulsory acquisition of lands by states and associated compensation, Land Title Registration, Real Estate Taxation, Enhancing good governance in land management etc. His lectures are acknowledged as exciting, well researched as well as making significant contributing to existing knowledge on the subject areas.

It must be added that Surv Martey has won a number of awards both locally and internationally for his presentations, involvement in professional bodies and/or contributions to Society.

That Surveyor Nene Emmanuel Martey has been a great leader cannot be over emphasized. He is very diligent, assertive, transparent and a team player. His opinion is always sought on many issues especially in the area of land management and sustainable development.



# PROFILE OF OGYEAHOHOO YAW GYEBI II

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Ogyeahohoo Yaw Gyebi is a Ghanaian traditional ruler and Paramount Chief of Sefwi Anhwiaso traditional area. He is currently the president of Western Region House of Chiefs. He became the president of the National House of Chiefs on November 12, 2020.

Yaw Gyebi was born in 1950 in the Western Region of Ghana. He attended several schools in Ghana and read courses in business. He is an accountant by profession. Yaw Gyebi was made the Paramount Chief of the Sefwi Anhwiaso Traditional Area. His area of rule covers a territory from the upper eastern part of the western region. In November 2016, officials of the Electoral Commission of Ghana organized an election to fill the position of the presidency of the Western Region House of Chiefs. Yaw Gyebi contested and won by obtaining seven votes out of a total vote count of eleven.

His contender for the seat was Nana Kwesi Agyemang IX, the paramount chief of Lower Dixcove Traditional Area, who had been the acting president of the House prior the election. Yaw Gyebi was sworn into office by Justice Peter Kwodwo Ababio, a Sekondi- Takoradi High Court Judge.

As the elected head of all chiefs in the Western Region, Ogyeahohoo Yaw Gyebi II, represents the region at the National House of Chiefs. He serves as the chief mediator for the settling of disputes among traditional rulers in the region. He has also been soliciting for funds and donations for the improvement of educational institutions.[5] As part of his duties, he also receives dignitaries and government officials who pay visits to the region.[6] On the 12th November 2020, he was elected as the President of the National House of Chiefs by beating Togbe Afede by 59 votes to 25.





# BRIEF PROFILE OF HON. KWASI AMOAKO-ATTAH

MINISTER OF ROADS AND HIGHWAYS.



Hon. Kwasi Amoako-Attah was born on 5th August 1951 at Akyem-Awenare in the Eastern Region. He is a Lawyer, Management\_ Consultant and Politician. He attended Abuakwa State College for GCE Ordinary Level and continued to Tarkwa Senior High School for GCE Advanced Level. He proceeded to the University of Ghana, Legon and obtained a Bachelor of Science degree in Administration.

He again proceeded to the Ghana School of Law, Makola to study law and was called to the Ghana Bar in 2002. He obtained an Executive Master of Business Administration Degree from the University of Ghana. Hon. Amoako-Attah was employed from 1979 to 1985 at the now defunct Meat Marketing Board as a Regional Manager. He left and joined Unilever Ghana, as the Brands Manager and later as Head of Logistics and Marketing. He worked in the various Unilever organizations including G.B, Olivant, KBL and GTP. Hon. Kwasi Amoako-Attah until 2010, When he left Unilever Ghana to pursue a career in politics was the Legal Advisor to Vlisco Ghana Group.

In 2017, the President Nana Addo Dankwa Akuffo-Addo nominated Hon. Kwasi Amoako-Attah for the position of Minister of Roads and Highways in Ghana and he was renominated for the same position by the President for his second term in 2021. Hon. Kwasi Amoako-Attah is currently the Member of Parliament of the Atiwa West constituency in the Eastern Region of Ghana and a member of the New Patriotic Party. Hon Kwasi Amoako-Attah is married with four children and a member of the Presbyterian Church of Ghana.





# BRIEF PROFILE OF FRANCIS ASENSO-BOAKYE

MINISTER FOR WORKS AND HOUSING



Francis Asenso-Boakye, MP is Ghana's Minister for Works and Housing and a former Deputy Chief of Staff and Political Assistant to His Excellency, Nana Addo Dankwa Akufo-Addo, President of the Republic of Ghana. Francis had for many years served as the Political Assistant to Nana Akufo-Addo, the then presidential candidate of the New Patriotic Party.

A development planning, project management, and policy specialist and professional, Mr. Asenso-Boakye has over 22 years of wide-ranging professional experience in his field. Prior to becoming a key member of the staff at the Presidency, he held positions at the Ministry of Employment and Social Welfare (MESW) (as it was then called), Global Media Alliance (GMA), Delta Acquisitions and Development, Delaware, USA, Michigan House of Representatives, Michigan, USA, Ghana Free Zones Board (GFZB), and Ghana Investment Promotion Center (GIPC).

He also previously worked as a Planning Officer at GFZB, where, as project manager for the Tema Export Processing Zone (TEPZ), he managed a \$50m World Bank financed-project for the provision of off-site infrastructure at the TEPZ, including a road network, water storage, drainage and sewerage system. This experience gave him an overview of the kind of works and infrastructure needed for development. Francis Asenso-Boakye is a graduate of the Kwame Nkrumah University of Science and Technology, with a B.Sc. degree in Development Planning. He obtained his Master of Public Policy and Administration degree from Michigan State University, Michigan, USA, as a Rotary Scholar. He is Member of Parliament for the Bantama constituency in the Ashanti region, and a former student activist and the founding president of the Tertiary Students Confederacy of the NPP (TESCON). He is married with three children.





## EXECUTIVE SUMMARY PROFILE

### BACKGROUND

Construction Industry plays a major role in the development of any economy in the world. It has been the foundation for the development of many developed economies. In addition, in the Ghanaian economy in particular, the Construction Industry is expected to do the following:

- Facilitate the achievement of sustainable development.
- Construction outputs act as growth initiating and growth dependent activity.
- Contribute to gross fixed capital formation.
- Provide outputs to most other industries and utilizes outputs of many other industries.
- Contribute significantly to the informal sector.
- Set the pace for income generation and redistribution.
- Enhance employment generation.

Furthermore, it's a common knowledge that every government all over the world knows the real impact Construction Industry has on its economy. As a result, some governments and its agencies make's every effort to control and monitor the practitioners in the Construction Sector. Country's stands to gain more in the long-term if local players in the Construction Industry take the commanding heights of the Industry.

Construction in any country is a complex sector of the economy, which involves a broad range of stakeholders and has wide range of linkages with other areas of activity such as Manufacturing and the use of Materials, Energy, Finance, Labour and Equipment.

It is envisaged that demand for Construction goods and services will increase in the coming years.

This is attributable to the projected economic growth in Ghana and the emerging Oil and Gas industry. As a result of this, many multinational firms who have the financial muscle are moving into the country to compete with the local firms which are usually under resourced.

Another reason for the anticipated increase in Construction Sector in Ghana is the fact that Ghana being a developing Country according to the United Nations Human Development Report, has a great need for almost all types of Construction such as Highways, Roads, Hospitals, Power plants, Dams, Housing, Maintenance on existing Infrastructure, etc.

Despite its potentials, the Construction Industry in Ghana has over the years been very fragmented and disorganized. This situation has resulted in certifying and licensing of unqualified individuals who do not have the right Skills, Competencies, Complement of staff and Equipment base needed to execute projects effectively and efficiently. Consequently, this usually leads to the development of weak infrastructure, which cannot stand the test of time.







## MANDATES OF THE CHAMBER

The Ghana Chamber of Construction Industry (GhCCI) was registered and incorporated under the Company Act 1963 (Act 179) on the 3rd May, 2018 as a Company limited by guarantee after five (5) years long back and forth as an apex body acting through the accredited representatives of the Built Environment Professional Institutions and Trade Associations, Academia, CSOs in the Construction Sector. The Chamber is a non-profit and non-political Body determined to provide a platform for canvassing the systematic and coordinated development of Public Infrastructure and more so create enabling conditions for developing Private Infrastructure as well as engaging government and its agencies on finding innovative solutions to Capacity Building and addressing the challenges to infrastructure deficit and delivery across the Country Ghana through proper Policy and Regulation Frameworks.

## MEMBERSHIP

It is upon this back drop that we having so considered the issues dispassionately, do this 20th Day of April, 2018, promulgate the Constitution of the Ghana Chamber of Construction Industry (GhCCI) with the following as Members;

1. Ghana Institution of Engineering (GhIE).
2. Ghana Institution of Surveyors (GhIS);
3. Association of Road Contractors (ASROC);
4. Association of Building and Civil Engineering Contractors of Ghana (ABCECG);
5. Ghana Institute of Planners (GIP);
6. Progressive Road Contractors Association (PROCA);
7. Chartered Institute of Builders (CIOB), Ghana Hub;
8. Ghana Electrical Contractors Association (GECA);



9. Artisans Association of Ghana (AAG);
10. Ghana Electronic Security and Safety Association (GESSA);
11. Ghana Institute of Architects (GIA);
12. Ghana Real Estate Developers Association (GREDA);
13. Institution of Engineering and Technology, Ghana (IET-GH) and
14. Interior Designers and Decorators of Ghana (IDDG).

## OBJECTIVES OF THE CHAMBER

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The Ghana Chamber of Construction Industry is established with the following objectives;

### 1. ADVOCACY:

To serve as a medium for continuous dialogue among the various Stakeholders (respective Ministries, Departments and Agencies, Metropolitan, Municipal and District Assemblies, State Bodies that regulate various aspects of the Construction Industry/Built Environment, Private Sector Associations and Professional Bodies in the Construction Industry /Built Environment, other Private Sector Associations, Traditional Authorities, Parliament, CSOs, Media and others) and to advocate policies, policy reforms and amendments as well as their implementation so as to ensure it leads to the creation of a conducive business enabling environment (based on empirical data from research et al).

### 2. CHAMPION THE ESTABLISHMENT OF A REGULATORY AUTHORITY

Facilitate the establishment of Construction Industry Development Authority as a state regulatory body in Ghana and collaborate with that body.





### **3. NETWORKING:**

Provide an avenue for networking among the various Members and Stakeholders including learning and sharing of experiences, business information and innovative ideas among others.

### **4. CAPACITY BUILDING:**

Enhance the activities of Members of the Chamber through the development of curricula for the provision of capacity building programmes based on needs assessment of members, support for best practices and efficient application of resources.

### **5. MARKET LINKAGE:**

- i. Enhance business opportunities and market access for business growth and development.
- ii. Promote Matchmaking/Partnerships to create opportunities for subcontracting, technology transfer etc.

### **6. RESEARCH & DEVELOPMENT:**

- i. Undertake research activities, collect, collate and disseminate Industry related statistics and information to Members.
- ii. Create a database on all members of the Chamber to monitor and evaluate their activities and performance.
- iii. To do all such things as may be considered desirable for, incidental to or conducive to the promotion of the Construction Industry in Ghana.

## ADMINISTRATIVE STRUCTURE

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The Ghana Chamber of Construction Industry comprises of a secretariat and a Governing Council with a functional Chairman, Vice Chairman, General Secretary and Chief Executive Officer. The secretariat is the administrative hub of the Governing Council.

The Chamber however has nine (9) working committees that provide Professional and Technical capacity to enhance functional operations of the Chamber; namely:

- Finance/Audit,
- Skills Development,
- Legal, Administration and Regulatory,
- Communication,
- Programme,
- Research,
- Women in Construction Industry Services,
- Strategic Planning and
- Public Private Dialogue (PPD).

These nine (9) functional working committees comprise of a representative from each Constituent Members, Ministries, Academia and Agencies. They engage with the Chamber on an ad-hoc basis to provide inputs on policy's and Regulations frameworks pertaining to Industry challenges to the Secretariat and the Governing Council.

## MISSION

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To provide a single National Voice by offering a Strong Effective Leadership in making Representations to Government and other Industry Regulators.

## VISION

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Be anchor for Built Environment Operators.





# GOVERNING COUNCIL MEMBERS



Surv. Emmanuel T. Martey  
Chairman;  
(GhCCI)



Mr. Alhassan Adamu Bona  
Vice Chairman;  
(GhCCI)



Mr. Richard K. Abban  
General Secretary;  
(GhCCI)



Mr. Emmanuel A. Chery  
Chief Executive Officer;  
(GhCCI)



Surv. KH. Osei Asante  
Consultant



Surv. Dr. John Amaglo  
Member  
(President; GhIS)



Mr. Prosper Y. Ledi  
Member  
(President; ABCECG)



Pln. Kwasi Opoku  
Member  
(Immediate Past President; GIP)



Ms. Joana Agyei  
Member  
(President; PROCA)



Ing. Kwabena a. Agyapong  
Member  
(Executive Director; GhIE)



Arc. Richard Dadey  
Member  
(Chairman of Architect  
Registration Council)



Mr. Patrick Ebo Bonful  
Member  
(President; GREDA)



Mr. John Afful  
Member  
(President; ASROC)



Mr. Gideon Bidor  
Member  
(President; AAG)



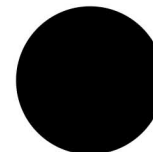
Rev. Peter David Quartey  
Member  
(Chairman; CIOB)



Mr. John Takyi Micah  
Member  
(GAR Chairman; GECA)



Engr. Henry K. Boateng  
Member  
(President. IET-GH)



Mr. Derick Hokey  
Member  
(Vice Chairman; GESSA)



## AWARD COMMITTEE

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Pln. Kwasi Opoku  
Council Member  
(Chairman)



Mrs. Cynthia Opuni  
2nd Vice President  
of GREDA  
(Member)



Surv. KH. Osei Asante  
Consultant  
(Member)



Mr. Emmanuel A. Cherry  
C.E.O Ghana Chamber of  
Construction Industry  
(Secretary)



Arc. Richard Dadey  
Chairman of Architect  
Registration Council  
(Member)

## HON. MINISTERS REPRESENTATIVE

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1. MR. Ben Ampomah Nkansah - Director; MoH
2. Mrs Cynthia Arthur - Director; (MoF)
3. Mr. Donnan Kwabla Tay - Director; (MoSWR)
4. Mr. Effah-Broni - Director; (MoFA)
5. Mr. Louis Adzato-Ntem - Director; (MoE)
6. Mrs Patience Adumua-Lartey - Chief State Attorney; (MoJAG)
7. Mr. Philip Acheampong - Director; (MoP)
8. Mr. Rosby Kome-Mensah - Director; (MoRH)
9. Mr. Steve Aggor - Director; (MoWH)
10. Mr. T. O Deberah - Director; (MoLG)

## EXECUTIVE MEMBERS OF THE PUBLIC PRIVATE DIALOGUE HUB

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1. Surv. Emmanuel T. Martey - Chairperson (GhCCI)
2. Mrs Cynthia Arthur - Vice Chairperson (Director; Ministry of Finance)
3. Prof. Henry K. Prempeh - Member (Executive Director; CDD)
4. Mrs Patience Adumua - Lartey - Member (Chief State Attorney; MoJAG)
5. Dr. Roland Affail Monney - Member (President; Ghana Journalists Assoc.)
6. Rev. Cherry Emmanuel - Secretary (GhCCI)
7. Surv. KH. Osei -Asante - Consultant (GhCCI)



## **PUBLIC PRIVATE DIALOGUE FACILITATORS**

1. Prof. De-Graft Owusu-Manu - KNUST
2. Dr. Kenneth Hyiaman-Donkor - KNUST
3. Surv. Dr. Kwaku Agbesi - GhIS/SIF
4. Surv. Jonathan Ayitey Zinzi - KNUST
5. Dr. Frank Gyamfi-Yebboa - KNUST
6. Mr. Samuel Amegayibor - GREDA
7. Surv./Engr. Justin T. Glover - Local Government
8. Dr Michael Adesi - KNUST

## **STANDING & AD-HOC COMMITTEES**

### **1. FINNACE/AUDIT COMMITTEE MEMBERS**

- a. Arc. Adodo Abla Adih-Nuviadenu - Chairperson; (GIA)
- b. Mr. John Afful Jnr. - Member; (ASROC)
- c. Mr. Patrick Ebo Bonful - Member; (GREDA)
- d. Mr. Martins K. Nnuro - Member; (ABCECG)
- e. Mr. Derick Nestor Hokey - Member; (GESSA)

### **2. LEGAL COMMITTEE MEMBERS:**

- a. Mr. Prosper Yao Ledi - Chairperson; (ABCECG)
- b. Surv. Patrick Mireku - Member; (GhIS)
- c. Ing. Hector Boye - Member; (GhIE)
- d. Mr. John Micock - Member; (CIOB)
- e. Pln. Kenneth Y. Ketor - Member; (GIP)

## STANDING & AD-HOC COMMITTEES

### 3. CURRICULUM DEVELOPMENT COMMITTEE MEMBERS:

- a. Mr. Richard K. Abba - Chairperson; (PROCA)
- b. Mr. Samuel Amegayibor - Member; (GREDA)
- c. Mr. Gideon Bidor - Member; (AAG)
- d. Ing. Joseph Oddei - Member; (GhIE)
- e. Engr. Christian Agordah - Member; (NVTI)
- f. Rev. Peter David Quartey - Member; (CIOB)

### 4. RESEARCH COMMITTEE MEMBERS:

- a. Prof. De-Graft Owusu-Manu - Chairperson; (KNUST)
- b. Dr. Kenneth Hyiaman-Donkor - Member; (KNUST)
- c. Surv. Dr. Kwaku Agbesi - Member; (GhIS/SIF)
- d. Surv. Jonathan Ayitey Zinzi - Member; (GhIS/KNUST)
- e. Dr. Frank Gyamfi-Yebboa - Member; (KNUST)

### 5. COMMUNICATION COMMITTEE MEMBERS:

- a. Surv. Dr. Stanilaus Adiaba - Chairperson (GhIS)
- b. Mr. Hammond Larbi - Member (PROCA)
- c. Mr. Reginald Obeng - Member (CIOB)
- d. Engr. Davor Wonder - Member (IET-GH)
- e. Pln. Kekeli Kofi Amedzro - Member (GIP)







## STANDING & AD-HOC COMMITTEES

### 6. PROGRAMME COMMITTEE MEMBERS:

- |                                   |   |                        |
|-----------------------------------|---|------------------------|
| a. Nana Opare Kwafo               | - | Chairperson (PROCA)    |
| b. Ing Emmanuel S.K. Degbey       | - | Member (IET-GH)        |
| c. Mr. John Takyi Micah           | - | Member (GECA)          |
| d. Mr. Fiifi Baffoe               | - | Member (ECO Furniture) |
| e. Engr. Robert Nii Lante Lamptey | - | Member (IET-GH)        |

### 7. WOMEN IN CONSTRUCTION INDUSTRY SERVICES:

- |                                |   |                     |
|--------------------------------|---|---------------------|
| a. Madam Joana Adjei           | - | Chairperson (PROCA) |
| b. Mrs Cynthia Opuni           | - | Member; (GRDA)      |
| c. Mrs Vera Alomatu Agbenyegah | - | Member; (VCMN)      |
| d. Madam Esther Naah Ankrah    | - | Member; (AAG)       |
| e. Lawyer Jemima Irene Aboagye | - | Member; (GIP)       |
| f. Pln. Alfred K. Opoku        | - | Adviser; (GIP)      |

### 8. STRATEGIC PLANNING COMMITTEE MEMBERS:

- |                               |   |                      |
|-------------------------------|---|----------------------|
| a. Mr. Alhasan Adamu Bonaa    | - | Chairperson; (GESSA) |
| b. Mr. Harry Anim-Danso       | - | Member; (ABCECG)     |
| c. Engr. Henry Kwadwo Boateng | - | Member; (IET-GH)     |
| d. Mr. Joseph Hewton          | - | Member; (ASROC)      |
| e. Nana Addo Tetebo Emmanuel  | - | Member; (GECA)       |

# GHANA CONSTRUCTION INDUSTRY EXCELLENCE AWARDS (GCIEA) 2021

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## AWARDS BACKGROUND

The Ghana Chamber of Construction Industry (GhCCI) presents the 2021 Ghana Construction Industry Excellence Awards (GCIEA) which offers 50 most distinguished Awards for practitioners in the following categories; Manufacturing Sector, Engineers, Architects, Consultants, Building Contractors, Road Contractors, Planners, Electrical Contractors, Surveyors, Real Estate Developers, Insurance Companies, Financial Sector, Artisans, CEOs, TVET Institutions, Donor Partners and others. This GCIEA is the maiden edition being organized by GhCCI and will be graced by President of the Republic of Ghana; H. E, Nana Addo Dankwa Akuffo Addo with the objective of recognizing outstanding performances in the Construction Sector and their contributions to the growth of the economy of Ghana as a whole.

The awards is targeted towards rewarding publicly most distinguished Companies, Institutions, Teams and Individuals operating in the sector to demonstrate to the awardees and the general public that hard work and excellence are respected and encouraged in the industry. It also seeks to serve as a standard for all practitioners to aim at, which cumulatively, will improve the quality of production and increase productivity as a whole.

The GCIEA is designed to be both independent and inclusive. Nominations will be received from membership of the various categories by a Selection Committee (SC) set up by GhCCI. The SC will vet the nominees by a criteria developed to select the deserving awardees. The awardees will be ranked in each sector for approval by the Executive Committee of GhCCI before the final list is announced. The awardees will be communicated to in advance to enable them prepare and be present at the ceremony to receive the



# GHANA CONSTRUCTION INDUSTRY EXCELLENCE AWARDS (GCIEA) 2021

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awards. In order to retain its appeal and glamour, it is decided that GCIEA will be held yearly interval until further review that the vetting criteria could be amended to include issues of situational relevance.

The Awards have a range of categories suited for any of the Institutions, Groups, Associations, Companies, etc. to tell their success stories; The categories cut across Outstanding Leadership Award, Construction Group of companies of the year, Promising Construction Group of companies of the year, Manufacturing in Construction Services Company of the Year, Best Infrastructure Development Bank of the Year, Construction Equipment Supplier of The Year, Construction Company of the Year, Construction Woman of Excellence Award, Best Infrastructure Minister of the Year, Development Partners of the Year, CSR Company of the Year, Local Content Award, General Insurance Company of the Year, and many more industry specific awards as follows:

1. Life Time Achievement Award
2. Excellence in Business Award
3. Construction Woman of Excellence Award
4. Outstanding Leadership Award
5. Outstanding Contribution to the Construction Industry Award
6. Group of Construction Companies of the year
7. Promising Group of Construction Companies of the year
8. Construction Company of the year
9. Promising Construction Company of the Year
10. Indigenous Construction Company of the Year
11. Excellence In Construction Innovations



# GHANA CONSTRUCTION INDUSTRY EXCELLENCE AWARDS (GCIEA) 2021

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12. Local Content Award
13. Built Environment friendly Media Organization of the year
14. General Insurance Company of the year
15. Construction Material Suppliers Company of the year
16. Manufacturing in Construction Services Company of the year
  - i. Cement
  - ii. Iron Rods
  - iii. Paints
  - iv. Roofing Sheets
  - v. Electrical Cables
  - vi. Bituminous
  - vii. Tiles
17. Auto Company of the Year
18. Non-Governmental Organization of the Year
19. Development Partners of the Year
20. Mining Company of the Year
21. Overall Consultancy firm of the Year
22. Best Infrastructure Development Bank of the year
23. Best Infrastructure Ministers of the year
24. Overall Best Engineer of the Year
25. Most Promising Engineer of the year
26. Overall Best Architect of the year
27. Most Promising Architect of the year





# GHANA CONSTRUCTION INDUSTRY EXCELLENCE AWARDS (GCIEA) 2021

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28. Overall Best Surveyor of the year
29. Most Promising Surveyor of the year
30. Overall Best Planner of the year
31. Most Promising Planner of the Year
32. Overall Best Electrical Contractor of the Year
33. Most Promising Electrical Contractor of the Year
34. Overall Best Engineering & Technologist of the Year
35. Most Promising Engineering & Technologist of the Year
36. Overall Best Building Contractor of the Year
37. Most Promising Building Contractor of the Year
38. Overall Best Road Contractor of the Year
39. Most Promising Road Contractor of the Year
40. Foreign Construction Company of The Year
41. Concrete Producer of The Year
42. Construction Equipment Supplier of The Year
43. Best Affordable Real Estate Developer of the Year
44. Most Promising Real Estate Developer of the Year
45. Overall Best Real Estate Developer



# GHANA CONSTRUCTION INDUSTRY EXCELLENCE AWARDS (GCIEA) 2021

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Each application/nomination should be accompanied by three different photographs of the completed project and may be supported by up to three different photographs of the project under construction as well as company profile with company logo. (For screen quality, we require images of 300 dpi or above, Illustrator or Photo-shop. These files can be emailed to [constructionchamber@gmail.com/](mailto:constructionchamber@gmail.com) [info@chamberofconstruction.org](mailto:info@chamberofconstruction.org)

In the event that there are no qualified nominations in a relevance category's, the Executive Council in consultation with the Awards Selection Committee reserves the right to shortlist or nominate a winner in that category



# GHANA CONSTRUCTION INDUSTRY EXCELLENCE AWARDS (GCIEA) 2021 - AWARDEES



LIFE TIME ACHIEVEMENT AWARD

**PROF. GEORGE OFORI**



OUTSTANDING EXCELLENCE LEADERSHIP OF THE YEAR 2020/2021 AWARD

**NANA OSEI BONSU**  
C.E.O OF PRIVATE ENTERPRISE FEDERATION



OUTSTANDING CONTRIBUTION TO THE CONSTRUCTION INDUSTRY AWARD 2020/2021

**SURV. KWADWO HENRY OSEI-ASANTE**  
CONSULTANT



OUTSTANDING CONTRIBUTION TO CHAMBER FORMATION AWARD

**MR. MARTINS KWASI NNURO**  
PAST PRESIDENT OF ABCECG & MANAGING DIRECTOR FOR MALKNA ENTERPRISE LIMITED



MOST SUPPORTIVE NGO OF THE CHAMBER AWARD

**BUSINESS ADVOCACY CHALLENGE FUND (BUSAC FUND)**



INFRASTRUCTURE MINISTER OF THE YEAR AWARD 2020/2021

**HON. LAWYER KWASI AMOAKO-ATTAH**  
MINISTER OF ROADS & HIGHWAYS AND MEMBER OF PARLIAMENT FOR ATIWA WEST CONSTITUENCY



# GHANA CONSTRUCTION INDUSTRY EXCELLENCE AWARDS (GCIEA) 2021 - AWARDEES



CONSTRUCTION WOMAN OF EXCELLENCE OF THE YEAR AWARD 2020/2021

**MADAM JOANA ADJEI**  
PRESIDENT FOR PROGRESSIVE ROAD CONTRACTORS ASSOCIATION,



EXEMPLARY LEADERSHIP IN CONSTRUCTION SERVICES OF THE YEAR 2020/2021 AWARD

**NANA OPARE KWAFO I**  
ABURI ATWIASIN KYEDOMHENE/ MANAGING DIRECTOR FOR JILCON CONSTRUCTION LIMITED



EXCELLENCE IN CONSTRUCTION BUSINESS COMPANY OF THE YEAR 2020/2021 AWARD

**MR. CYRIL MAINOO**  
MANAGING DIRECTOR FOR CYMAIN GHANA LIMITED



BEST SIGA CONSTRUCTION INDUSTRY OF THE YEAR 2020/2021 AWARD (STATE INTEREST AND GOVERNANCE AUTHORITY)

**HON. JOSEPH BOAHEN AIDOO**  
CHIEF EXECUTIVE OFFICER FOR GHANA COCOA BOARD



EXCELLENCE IN CONSTRUCTION INNOVATIONS OF THE YEAR 2020/2021 AWARD

**MR. PATRICK DANSO KWAME**  
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BEST ROAD CONTRACTOR OF THE YEAR 2020/2021

**MR. JUSTICE AMOH**  
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# GHANA CONSTRUCTION INDUSTRY EXCELLENCE AWARDS (GCIEA) 2021 - AWARDEES



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# GHANA CONSTRUCTION INDUSTRY EXCELLENCE AWARDS (GCIEA) 2021 - AWARDEES



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VICE PRESIDENT OF INSTITUTION OF ENGINEERING AND TECHNOLOGY, GHANA



ENGINEER OF THE YEAR



# GHANA CONSTRUCTION INDUSTRY EXCELLENCE AWARDS (GCIEA) 2021 - AWARDEES



ARCHITECT OF THE YEAR



SURVEYOR OF THE YEAR  
2020/2021 AWARD

**SURV. KOFI OBENG-AYIREBI**  
CHAIRMAN FOR QUANTITY  
SURVEYING DIVISION



PLANNER OF THE YEAR  
2020/2021 AWARD

**PLNR. ALFRED KWASI OPOKU**  
PAST PRESIDENT OF GHANA  
INSTITUTE OF PLANNERS



BUILDING & CIVIL CONTRACTOR OF  
THE YEAR 2020/2021

**JOSEPH KWASI OKYERE**  
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Our Heavy Construction solutions provide actionable information that helps you to safely execute your construction projects under budget, on time and within specifications. At every stage of the life cycle of a construction project, our solutions provide you with information to make your workflow efficient and your earthworks simpler and cheaper.



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We help construction and engineering companies to implement a digital transformation strategy into the otherwise traditional and labour-intensive construction industry. This digital strategy has components as software, sensors, platforms, Internet of Things (IoT), Building Information Systems (BIM) and enabled by the training and supporting your human resources.

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Featured Projects  
ANTARTIC LIMITED



**Project Name**

CONSTRUCTION OF PROPOSED 5 STOREY  
OFFICES AND CLASSROOM BLOCK FOR  
ACCRA CITY CAMPUS(PHASE1) FOR KNUST-  
IDL AT POKUASE NEAR ACCRA

**Year Completed : 2015**



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Project Name

# CONSTRUCTION OF EASTERN PREMIER HOTEL ,KOFORIDUA

Year Completed : 2016







Project Name  
**CONSTRUCTION OF REGIONAL  
OFFICE AT HO FOR NATIONAL  
COMMUNICATION AUTHORITY**

Year Completed : 2011-2012





**EMERGENCY REHABILITATION OF TAXI-WAY AND APRON OF TAKORADI AIRPORT**



**EMERGENCY REHABILITATION OF TAXI-WAY AND APRON OF TAKORADI AIRPORT**



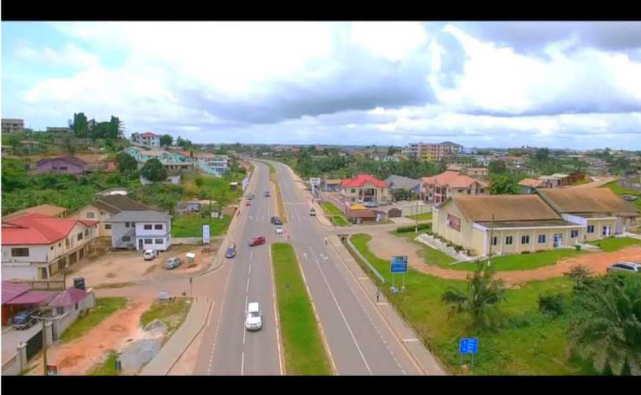
REHABILITATION OF KPANDO ROADS (25.64 ) VR 3



REHABILITATION OF KPANDO ROADS (25.64 ) VR 3



**DUALIZATION OF KANSAWORODO BYPASS PHASE 1, 2 & 3**



**DUALIZATION OF KANSAWORODO BYPASS PHASE 1, 2 & 3**





**EMERGENCY ASPHALTIC OVERLAY ON SELECTED ARTERIAL AND COLLECTOR  
ROADS IN TAKORADI METROPOLIS (100 KM)**



**PARTIAL RECONSTRUCTION OF KWABENG – AKROPONG AND ADANKRONO ROADS**





**PARTIAL RECONSTRUCTION OF KWABENG – AKROPONG AND ADANKRONO ROADS**



**PARTIAL RECONSTRUCTION OF SELECTED ROADS IN KUMASI – LOT 2 (43.12KM)**



# PROFILE OF ING. KWABENA AGYEI AGYEPONG

FGHIE, M.ASCE, EXECUTIVE DIRECTOR;  
WEST AFRICAN FEDERATION OF  
ENGINEERING ORGANIZATION



Ing. Kwabena Agyei Agyepong is a consulting Civil Engineer with expert knowledge in Environmental, Water and Sanitation Engineering. He has over 25 years of extensive experience in project management from Concept Planning, Design, Procurement, Construction Supervision, Project Commissioning and Asset Management. Ing. Kwabena Agyei Agyepong holds a BSc degree in Civil Engineering from the Kwame Nkrumah University of Science and Technology (KNUST), Kumasi, Ghana and an MSc Degree in Water and Environmental Engineering from the University of Surrey, Guildford, UK.

He started his professional career with Ghana Highway Authority as a Materials and Quality Control Engineer in 1987. In various roles of increasing responsibility, Ing. K. A. Agyepong has worked on major projects around the country including conducting Engineering Studies, Geometric Design and Subgrade Evaluation of major trunk road corridors in Ghana. Among the myriad of projects he supervised as resident engineer include, the emergency repair works, reconstruction and asphaltic concrete overlay of the runways of the Kotoka International Airport, Accra and the Kumasi International Airport in Ghana in 1991. In August 1990, Ing. Agyepong was admitted as a member of the Ghana Institution of Engineering (GhIE). In 1993, he left the Ghana Highway Authority to co-found a private engineering consulting firm, Constro Consult Limited.

Ing. Kwabena Agyei Agyepong has attended several international conferences including that of the Federation of African Engineering Organisations (FAEO), American Society of Civil Engineers (ASCE), Water Engineering and Development Centre (WEDC) Loughborough University, UK, World Federation of Engineering Organisations (WFEO) and the American Public Works Association (APWA). Ing. Agyepong is married to Dr. Lawrencina Agyepong and the Couple have three kids.

# PROFILE OF SURVEYOR OSEI ASANTE

CONSULTANT



Surveyor Osei-Asante is a Works Contract Disputes Resolution Facilitator, Assessor at the Commercial Division of High Court of Ghana and a Court-Connected Alternative Dispute Resolution (ADR) Mediator and teaches Works Procurement at GIMPA and Kwame Nkrumah University of Science and Technology (KNUST) at the Graduate level.

Surveyor Osei-Asante, a Distinguished International Fellow (DIF) of the International Cost Engineering Council (ICEC), was Region 3 Director (Africa) of the International Cost Engineering Council (ICEC), from 2006-2012 and currently, the Global Chair (2018-2020) of the International Cost Engineering Council (ICEC), a Global Professional Apex Organization comprising Quantity Surveyors, Project Managers and Cost Engineers in forty-five (45) countries, one hundred and fifty (150) Affiliates and Associates including the USA, Brazil, UK, France, Nigeria, South Africa, China and Japan,

# MR. PATRICK E. BONFUL

PRESIDENT OF GREDA





# PROFILE OF LAWYER AB. DAVID OFOSU

Senior Partner, AB &  
David Africa



David Ofosu-Dorte is the founder and Senior Partner of AB & David Africa, apan-Africa business law firm with offices in 6 countries and a network of firms in a total of 24 African countries.

His experience cuts across over two decades of lead advisory role in infrastructure deal structuring, project finance, the power sector, public policy reform and public-private partnerships (PPPs). He has been described as “highly regarded” (IFLR1000, 2020) and “... a highly esteemed figure ... who earns recognition for his diverse commercial practice.” (Chambers Global 2020).

In addition to law, David also holds Master’s degrees in Public Administration, a Masters in Applied Business Research, and is also a Fellow of the Chartered Institute of Logistics & Transport (UK). He has served on the Governing Council of the Association of Ghana Industries. Between 2013 and 2014, David had the distinction to serve as a committee member of the National Competitiveness Council of Nigeria (NCCN) as a non-Nigerian member.

He is also an executive of the AfroChampions organisation which has spear-headed the several Pan-African private sector initiatives including the Private Sector Trillion-Dollar Africa Investment Framework for Africa now adopted by the African Union. David is also a co-author of the recently published AfCFTA Year Zero Report on Country commitment and readiness for the AfCFTA

# Sponsors – CIMAF (Diamond Sponsor)

Ciments de l'Afrique (CIMAF) is a Moroccan cement producer operating in Ghana in materials that meet both international and local standards. It's one of the leading quality cement manufacturers in Ghana with an ultra-modern machines and laboratory to ensure we responsibly produce quality cement for Ghanaians. Our local responsible sourcing of raw materials and production offers employment to the local talents; thereby improving the economy of Ghana. CIMAF in the short period has expanded rapidly across the sub-Saharan Africa and now active in nine countries, which is still expanding.

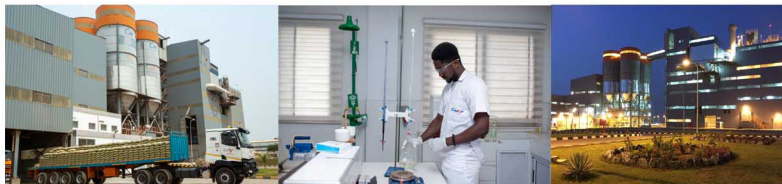
CIMAF is the first cement company in Ghana to introduce four (4) classes of cement that is tailor-made for specific construction applications. Behind the quality of the cement produced are skilled and passionate employees who are empowered to deliver nothing but excellent performance for our customers. Our wide range of products for specific construction are:

## CIMAF ULTIMATE PLUS - CEM II/B-L 42.5R CEMENT:

- Concrete blocks,
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- High rise buildings
- Bridges
- Culverts
- CIMAF SMART ULTIMATE - CEM II/B-L 42.5N CEMENT
- General purpose cement for plain and reinforced concrete
- General construction.
- CIMAF SMART CLASSIC - CEM II/B-L 32.5R
- Masonry application rendering and plastering,
- Tiling, screeding, block laying, etc.

Our mission is to produce innovative construction materials and services for our customers in the construction sector, while maintaining excellent operational, environmental and economic performance for quality and sustainable construction development. CIMAF believes in a strong collaboration with the government to promote locally sourced construction materials to support the production of affordable housing thereby bridging urban housing deficit in Ghana.

CIMAF's ambition is to be a recognized cement manufacture in Africa so that we do not only build GHANA but Africa. CIMAF CEMENT.....TOGETHER WE BUILD AFRICA.



# Advancing Innovative Solutions for Sustainable Ghanaian Concrete Industry

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The thirst for viability in the concrete industry with its attendant carbon and other greenhouse gas emission threats has assumed global proportions. All manner of urgings and coercions are coming up from varied sources to attain of a containable situation. In the process, sustainable development has converged as a buzz word in related professional fields. Thanks to the United Nations, that has produced a document called Sustainable Development Goals (SDGs) that is shaping the world for a better future.

In recent years, the major concerns of the United Nations (UN) have been on the concentration of anthropogenic gases in the atmosphere. These gases have been identified as the leading cause of global warming resulting in climate change in many regions of the world. The devastating effect of climate change is clearly identified in occurrences of extreme flooding in parts of Asia, Africa and North America, hurricanes in North America, melting of glaciers in the extreme cold regions of the world and many more. Examples of anthropogenic gases include carbon dioxide, methane gas, water vapor, nitrogen and sulphur oxide.

The urgency required of the United Nations to provide solution to the climate change led to the conveyance of many conferences. Efforts steady, a conference entitled “Uniting the World to tackle climate change” is due October 2021 in Glasgow, United Kingdom. The SDG 13 highlights climate action. Following suit, the Secretary-General of UN, Antonio Guterres, has been leading a call for member nations to act locally for a global effect.

In line with the global call for member states to front for climate action programs, researchers in the concrete industry around the globe are also pushing for a global evolution of the concrete industry. The concrete industry is responsible for the emission of 9-10% of the global greenhouse gases. The amount of global greenhouse gases generated annually is approximately 60 billion tonnes. Portland cement which is the main binder for concrete is responsible for about 96% of the greenhouse gas emissions from concrete. Findings from research have shown that one tonne of cement consumed is synonymous to the generation of approximately one tonne of carbon dioxide and other greenhouse gas emissions.

The consumption of cement and concrete is expected to go up in many developing countries such as Africa and parts of some Asian countries. Many of these countries are constructing many infrastructures and residential accommodations to meet the changing economy and population growth. All these construction activities use cement and concrete and therefore it has been reported that cement consumption in Africa is expected to be extremely high. On the contrary, almost all infrastructure and residential buildings in the global north countries are already in place and so there is little or no consumption of cement. The research community has become aware of the problems the consumption trend of cement in developing countries could pose. Therefore, the research community has started championing the need for innovative solutions with cement utilization.



# Advancing Innovative Solutions for Sustainable Ghanaian Concrete Industry

Ghana is a rising economy, with economic growth characterized by a boom in infrastructure development encompassing the construction of private residential apartments. The country is consuming almost 7 million tonnes (approximately 7 million tonnes of carbon dioxide released in the atmosphere) of cement annually and it is predicted to reach about 10 million tonnes by the year 2040. This means the nation's share of greenhouse gas emissions would be steeply high if there are no innovative solutions.

In the meantime, there exist appropriate innovative solutions within the corridors of CSIR - Building and Road Research Institute (BRRI), which could be explored to minimize cement consumption in the construction industry. Findings from research indicate that the nation's footprint on greenhouse gases could be reduced by between 30-40% if serious attention is focused on some construction materials that could be used to reduce cement content in a meter cube of concrete. For a long time, the 'noise' from CSIR-BRRI to stakeholders, especially government, to use such materials including clay pozzolana (see Figure 1) has not penetrated that much.

Our country Ghana is blessed with so much of untapped kaolin clay in excess of 20 million tonnes used for clay pozzolana production. Using the CSIR-BRRI pozzolan technology is not only a call for innovation in the concrete industry of Ghana, but also a response to global call on climate action highlighted under SDG 13. In a nutshell, the contribution of the concrete industry in terms of the global greenhouse gas emission as well as the negative impact of these greenhouse gases on the environment, have been highlighted.

The urgency of UN spearheading programs to counteract the rising greenhouse gas emissions in the atmosphere and the need for member states to act locally for a global effect, have been brought to the fore. The writer, thus advocates for the introduction of clay pozzolana in the concrete industry of the country which could be an appropriate means to reduce the carbon footprint of the country in the concrete industry.

Figure 1



*Mark Bediako, Head of Advanced Material Science Division, CSIR - Building and Road Research Institute,*

*Email: [mbediako@csir.brri.org](mailto:mbediako@csir.brri.org)*



# Accelerating Change in the Ghanaian Construction Industry

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Despite the modest economic development gains achieved culminating in Ghana's attainment of lower middle-income status, national growth and development is hampered significantly by a huge infrastructure deficit. Government infrastructure programmes are hindered by major challenges which affect the Ghanaian construction industry.

In recent times however, significant improvements have been made, demonstrated in some world-class developments such as shopping malls and real estate developments. On the industry development front, significant progress has been made with regards to the development of a bill for the establishment of a Central Agency for the Ghanaian construction industry. A Real Estate Bill has been developed which aims to sanitise the real estate sector in Ghana.

These notable improvements notwithstanding, significant challenges persist. Amongst the several factors which affect the industry's performance in Ghana include poor access to credit, low technology available to construction firms, poor preparation for projects, contracts awarded based on political affiliation and high perceptions and the incidence of corruption in the industry. Others include poor supervision of projects, payment delays and poor skills within the workforce.

In particular, long delays associated with paying contractors for completed projects affect the profitability and threaten the very existence of construction firms. This significantly

undermines government infrastructure programmes such as Agenda 111 programme, Year of Roads, One District One Factory (1D1F) programme, One Village One Dam Project etc.

## **Paradigm shift**

Improvements in the industry are not evolving fast enough to address the industry's challenges. In order to drive the changes needed to accelerate progress in the Ghanaian construction industry, a new agenda for change and accelerated growth needs to be developed with the active involvement and participation of all stakeholders in order to achieve the change we need in the industry. Significant improvements can only be brought about through a paradigm shift based on innovative policy proposals and radical action. Some of the specific actions proposed to accelerate the pace of change are as follows:

### **1. Improving access to finance and credit**

The high cost of finance and the delays associated with payments for public projects have a strong negative effect on the cash flow of Ghanaian construction firms. Delayed payments to contractors for completed work adversely affect Ghanaian contractors. It restricts contractor cash flow, leads to project delays and abandoned projects. Delays to project implementation results in escalating project costs owing to high inflationary trends and changes in material prices. The effect of this problem is worsened if contractors use bank loans to pre-finance projects.

# Accelerating Change in the Ghanaian Construction Industry

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To avoid the high impact of high inflationary trends and high interest rates on contractor liquidity, new models and approaches to funding public projects such as innovative public private partnerships (PPPs) and Project Finance approaches to funding need to be developed. Generally, finance should be secured or assured and ring-fenced before projects are initiated. The Government of Ghana should set up a Loan Guarantee Scheme which will provide security to banks for lending to construction firms. There should also be incentives for banks that lend to contractors in the form of tax rebates and other financial incentives to banks.

## **2. Stimulating housebuilding**

The large housing deficit in Ghana offers opportunities to boost housebuilding and address the shortfall in the housing stock. This will lower house prices and boost contractor turnover and profitability. We need to implement innovative initiatives and strategic partnerships between real estate developers, construction firms, financial institutions, Central and Local Government and other stakeholders in the industry. This will lead to a paradigm shift in the current haphazard self-build approach to housing development. Developers and homebuilders need access to concessionary and low interest loans enabling them to charge lower rents than the going market rate. Again, instead of direct involvement in housebuilding, the government should rather provide support to developers. Support could be in the form of land, loan guarantees for developers or support for first-time buyers.

It is proposed that the government establishes a Mortgage Guarantee Fund which will be used to underwrite mortgage lending. Under the scheme, banks will be reimbursed for any losses arising from loan defaults by borrowers in instances where banks were unable to sell-on re-possessed property.

## **3. Re-thinking public procurement**

The procurement processes for public processes need a complete revamp to address significant challenges in public procurement. Problems with the contractor classification process need addressing. The widespread practice whereby entities that are not suitably qualified or may not be contractors are awarded contracts which are then sold on to other contractors for profit needs to be stopped. Fixing public procurement will be a major game changer in efforts to transform construction in Ghana.

## **4. Financing for road infrastructure**

Whilst there is a school of thought that argues the inadequacy of the Road Fund, the starting point should be the effective use of the existing fund. The fund needs to be ring-fenced and dedicated solely to road infrastructure development. Additional funds for road infrastructure can be raised through annual road taxes for all classes of motorised road-worthy transport vehicles.

## **5. Promoting modern methods of construction**

The Ghanaian construction industry is too heavily reliant

# Accelerating Change in the Ghanaian Construction Industry

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on labour-intensive manual approaches which take a long time to complete and cost more. The industry needs to rapidly develop into a technology-based industry which utilises premanufactured offsite construction approaches. New and emerging technologies such as 3-D printing, drones, virtual reality, augmented reality etc. have been successfully pioneered in several countries.

The Ghanaian industry can learn from the experiences of other highly industrialised countries and sectors. There are opportunities to benchmark against the experiences of countries where premanufacture has been successfully integrated into the industry.

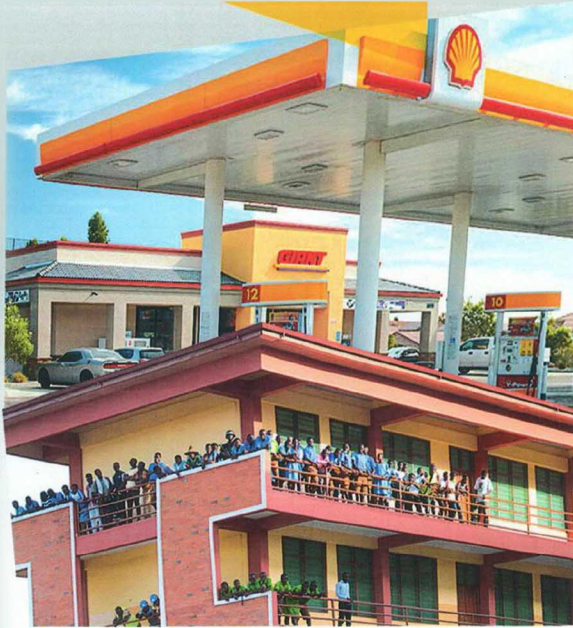
## Conclusion

The Ghanaian industry needs urgent change and transformation. We cannot carry on business as usual and expect different results. The suggested actions here are by no means a panacea to the many challenges that our industry faces. Collectively committing to these could however set the agenda for accelerated change in the Ghanaian construction industry.

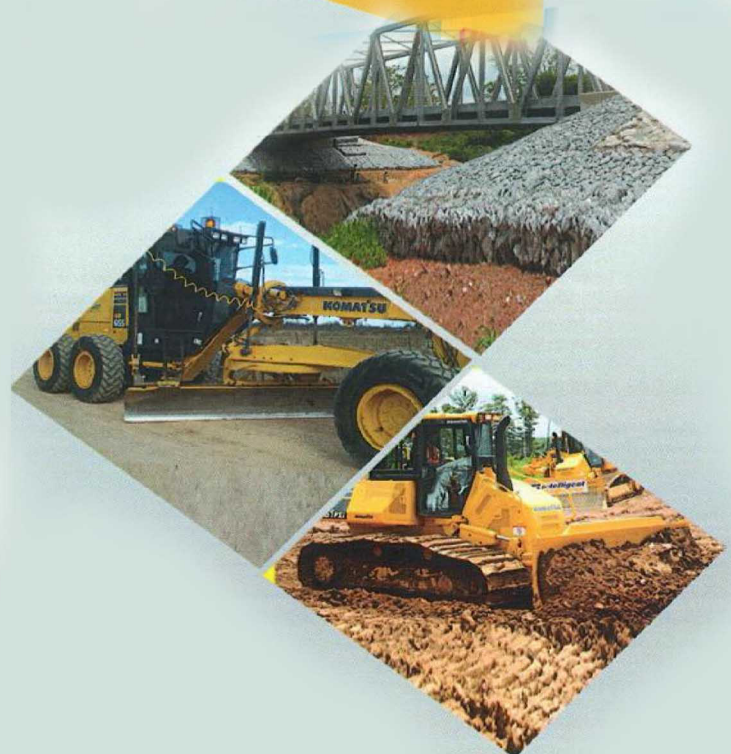


*Dr Kwame Ofori-Kuragu*





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